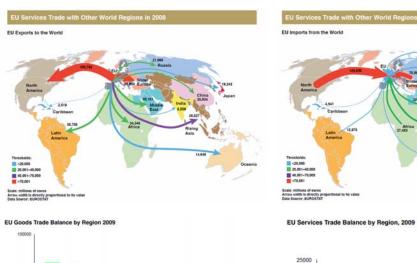
W3: Hi-tech services Cloud Computing and the Regulatory Framework

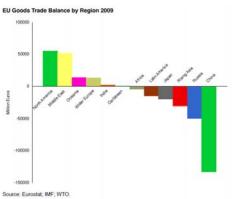
Second Bruges European Business Conference 24 March 2011 LIBERATING THE POWER OF SERVICES

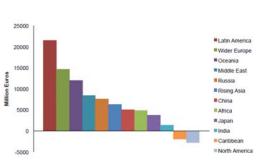
Services: Europe's Sleeping Giant

- Services: all net job growth in EU
- EU#1 services trader 18 EU Member States among Top 40 43% export share
- EU#1 in 8 of 11 categories
- EU 10% export growth/yr; 1% > than global; 1% < than Asia; 4% > than NA
- EU15 4x trade surplus
- EU27 trade surplus with all except Caribbean and North America
- 70%+ of EU economy; only 23% of global exports = room to grow
- North America: 1/3 of exports and imports
- Wider Europe: 18% EU exports/17% EU imports
- BRIC s trade: *12% EU exports/10% EU imports
 - investment: *services 60% of EU FDI; 33% manufacturing
 - *top means to enter emerging markets









Source: Eurostat.





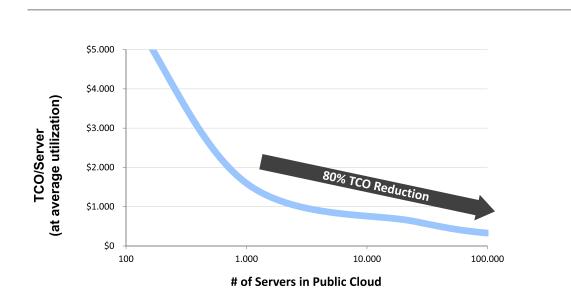
• Where is Microsoft?



Three Characteristics of the Cloud

- 1. Real-Time Access putting the power of technology in the hand of the masses
- 2. Scale removing the barriers technology infrastructure previously imposed
- 3. Elasticity reducing time to and cost of task completion

OVERALL ECONOMIES OF SCALE



Cloud Computing without borders?

- Scale requires big data flows and efficient crossborder transactions
- The need for harmonized regulations
- A Digital Single Market in EU and globally

Cloud Computing Challenges

- Broadband infrastructure
- Data sovereignty, jurisdiction, applicable law
- Security (identity, access control, physical security)
- Data protection and privacy
- Data retention
- Interoperability and lock-in